

# 2017 AGM Executive Director Report Scott Barrett

Nov 5, 2017 Toronto Pan Am Sports Centre



#### **TODAY**

- Where we are?
- ➤ Stability and Structure

Report on our progress

Looking to the future....



### **AOA Mission**: Core Reason for Being

Our Mission To promote lifelong enjoyment of, and excellence in, Alpine Ski Racing, Para Alpine Ski Racing and Skier Cross Racing



#### **Key Elements of Mission**

- Contribute to the growth and promotion of the sport
- Deliver programs and services to develop athletes from grass roots to the highest level of competition in accordance with the Long Term Skier Development framework (LTSD)
- Collaboratively work with clubs to develop and nurture athletes to progress to high performance competitive levels in Canada and beyond
- Ensure coaching and officiating excellence
- Provide overall leadership and structure for the sustainable delivery of high quality, affordable and consistent programs across Ontario, accessible to all

## **AOA Vision**: Aspirational Goal

Our Vision

To be recognized as a world class organization and the provincial leader in Canada excellence in Alpine Ski Racing, Para Alpine Ski Racing and Skier Cross Racing

#### **Key Elements of Vision**

Aspiration to be "world class" and "leader" indicate:

- Innovative and high quality programming and services from grass roots to highest level of competition
- Recognized for building an engaged and active alpine and para alpine skiing community across the province
- Strong representation of Ontario athletes on the Canada ski team and other high performance pathways, and on podiums nationally and internationally



### **AOA Values**: Recognizing who we are



Excellence, Passion, Competition, Fun, Safety, Sportsmanship & Fair Play, and Personal Development

#### **Key Elements of Values**

Recognize & Reward the Values of our sport at all levels, in all roles.

- Excellence and passion in all aspects of PSO staff, member clubs and their staff, officials and coaches.
- This excellence and passion at the leadership level will create excellence on the ski hills and in our competitions leading to a fun, safe sport.
- Excellent in our competitions will create athletes where sportsmanship, fair play are recognized



# **2020 Objectives**: What We Will Achieve?

There are six objectives to achieve by 2020 that fall into three **key areas**:





## **Summary Strategic Framework**







#### **2020 OBJECTIVES**

- 1. Retain more athletes at all levels / all stages
- 2. Increase pipeline of accredited coaches and officials
- 3. Have the highest level of provincial participation on the national alpine ski team
- 4. Be recognized and valued by the Ontario alpine ski community for the services we provide as an organization
- 5. Create long term financial and organizational sustainability to ensure consistent year over year programming
- 6. Continue to focus on the establishment and adherence to robust governance in Management and Board practices

CORE STRATEGIES					
1. Athlete development	2. Growth of coaches and officials	3. Stakeholder engagement	4. Provincial consistency	5. Revenue sustainability	6. Not-for-profit / PSO best practices



# Objective 1, 2 & 3: Quality Programs



#### **Four Year Objective to Year 2020**

- 1. Retention and Development of Athletes to further build AOA pipeline and develop Ontario Athletes, ready for the National stage
- 2. Continued development of coaching education opportunities: Coaching Education Summit Augment offering and courses
- 3. Have highest level of provincial participation on the national alpine ski team



# **QUALITY PROGRAMMING**

New OST Program Director

Athletic re-structure

- Launched new U16 Development Program
- > Raising the game



## **QUALITY PROGRAMMING**

- CSIO partnership
- **≻**OHPSI

- Club Excellence Rossiter Raffle
- **≻** Retention
- ➤ Engagement



# **Objective 4: Engaged Community**



#### **Four Year Objective to Year 2020**

4. Be recognized and valued by the Ontario alpine ski community for the services we provide as an organization



#### **ENGAGED COMMUNITY**

New AOA Athletic committee

- Awards and bursary committee
- ➤ Ontario Ski Racing awards
- ➤ On-line campaign



### **ENGAGED COMMUNITY con't**

Major events (Nationals OCUP Finals)

- Division MOU's and major event contracts
- > Road to the OCUP Finals

- Website enhancements
- > Raising the profile



# **Objectives 5 & 6:** *Organizational Capability*



#### Four Year Objective to Year 2020

5. Create long term financial and organizational sustainability to ensure consistent year of year programming

6. Continue to focus on the establishment and adherence to robust governance in Management and Board practices



#### ORGANIZATIONAL CAPABILITY

- Ministry of Tourism Culture and Sport
- ➤ Recognition Status
- ➢ Polices
- Creation of e-commerce platform
- > AOA merchandise
- Maintaining corporate level support
- > New partnership with pizzapizza, Rossiter



#### ORGANIZATIONAL CAPABILITY

Financial stability

- Fundraising
- ➤ Staff expansion
- > Events and annual campaign

- Southern Ontario Division
- > Team size and operations



## **WHATS NEXT?**



# **THANK YOU**

